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# STATE OF ALASKA

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A Cost Allocation Plan for the State of Alaska  
FY 2019 Statewide Cost Plan  
Fiscal Year Ended June 30, 2019



Prepared by the  
DEPARTMENT OF ADMINISTRATION  
DIVISION OF FINANCE

Mike Dunleavy  
Governor



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## **A Central Services Cost Allocation Plan**

**Prepared for:**

## **State of Alaska Statewide Cost Allocation Plan**

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Based on actual expenditures for  
Fiscal Year ending June 30, 2017

Preparing Fixed Costs for Use in SFY 2019

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**The enclosed report is a Summary of the Statewide Cost Allocation Plan for the Fiscal Year 2019. Detailed Plans are on file in the Division of Finance and the Alaska State Library.**

**SECTION I**  
**INTRODUCTION**

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## INTRODUCTION

The State-wide Cost Allocation Plan (SWCAP) for indirect services provided by central services agencies of the State of Alaska for fiscal year 2019 is based on actual data incurred during the fiscal year ended June 30, 2017 (FY 2017). The Plan was prepared by MAXIMUS, Inc. at the request of the Department of Administration, State of Alaska.

The U.S. Office of Management and Budget issued OMB Circular A-87 (2 CFR Part 225), which defines allowable expenditures for Federal grants. The Circular establishes procedures for recovering both direct and indirect costs of programs. The Circular requires that a state wishing to claim indirect costs as charges against Federal grants, prepare an annual SWCAP and submit the Plan for approval to a designated Federal department for review and approval.

This SWCAP, based on actual data incurred during the fiscal year ended June 30, 2017, should be fixed and used on all indirect cost proposals for Federal programs during the State's fiscal year ending June 30, 2019 (FY 2019).

The SWCAP is formatted as follows:

- ❑ **Certificate of Cost Allocation Plan** - a certification by an authorized official that the SWCAP has been prepared in accordance with applicable policies and procedures of OMB Circular A-87 (2 CFR Part 225).
- ❑ **Organization Chart** - a current State of Alaska organization chart.
- ❑ **Cost Allocation Agreement** – agreement signed by federal cognizant agency (DHHS) and the State of Alaska.
- ❑ **FY 2019 Fixed Costs** - schedule which summarizes fixed costs for each State agency.

**SECTION II**

**CERTIFICATE OF COST ALLOCATION PLAN**

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**STATE OF ALASKA  
STATEWIDE COST ALLOCATION PLAN  
CERTIFICATE OF COST ALLOCATION PLAN**

This is to certify that I have reviewed the cost allocation plan submitted herewith and to the best of my knowledge and belief:

- (1) All costs included in the FY 2019 Statewide Cost Allocation Plan proposal dated June 29, 2018 to establish cost allocations or billings for the fiscal year beginning July 1, 2018 and ending June 30, 2019 are allowable in accordance with the requirements of 2 CFR 200, "*Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*" and the Federal award(s) to which they apply. Unallowable costs have been adjusted for in allocating costs as indicated in the cost allocation plan.
  
- (2) All costs included in this proposal are properly allocable to Federal awards on the basis of a beneficial or causal relationship between the expenses incurred and the Federal awards to which they are allocated in accordance with applicable requirements. Further, the same costs that have been treated as indirect costs have not been claimed as direct costs. Similar types of costs have been accounted for consistently.

I declare that the foregoing is true and correct.

Governmental Unit: State of Alaska

Signature: 

Name of Official: Katina Holmberg

Title: State Accountant

Date of Execution: February 13, 2019

**SECTION III**

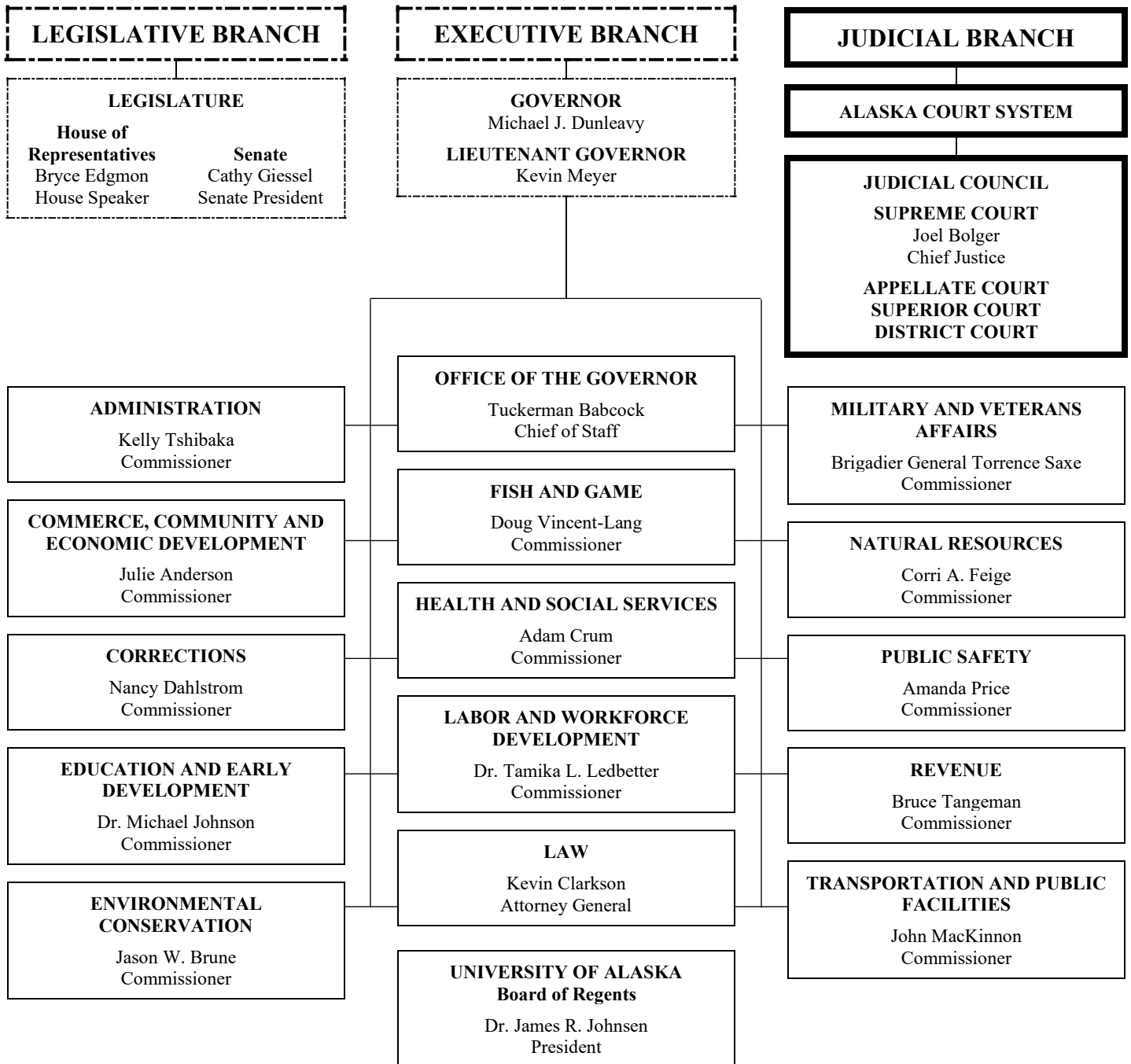
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**ORGANIZATION CHART**



# STATE OF ALASKA ORGANIZATION CHART

As of June 30, 2019



- Elected by popular vote (includes Lieutenant Governor, elected on same ticket as Governor).
- ===== Justices and Judges of the Courts nominated by Judicial Council, selected by Governor and thereafter subject to voter approval.
- \_\_\_\_\_ Department heads appointed by Governor and confirmed by the Legislature.

# FUNCTIONS OF STATE DEPARTMENTS

## **OFFICE OF THE GOVERNOR**

The Governor is the Chief Executive of the State. The Office of the Governor has the overall responsibility for coordinating the activities of state agencies to ensure that all programs are consistent with the Governor's policy and objectives.

## **ADMINISTRATION**

The Department of Administration centralizes services to provide more efficient, cost-effective support to state agencies and Alaskans. Services to state agencies include: Labor Relations and Personnel, Finance (payroll, accounting, and disbursements), Risk Management, Office of Information Technology (telecommunications and computer services), Retirement and Benefits (public employers, public employees, and retirees), and Shared Services (purchasing, surplus property, mail, managing public buildings, managing leases, accounts payable, debt collections, travel reimbursements, and credit card reconciliations).

The department also provides services to the public through the: Division of Motor Vehicles, Division of Retirement and Benefits, Office of Public Advocacy, Public Defender Agency, Alaska Public Offices Commission, Alaska Oil and Gas Conservation Commission, Alaska Public Broadcasting Commission, Office of Administrative Hearings, and Violent Crimes Compensation Board.

## **COMMERCE, COMMUNITY, AND ECONOMIC DEVELOPMENT**

The Department of Commerce, Community, and Economic Development promotes a healthy economy, strong communities, and protects consumers in Alaska.

The department consists of core agencies including: Division of Administrative Services, Division of Banking and Securities, Division of Corporations, Business, and Professional Licensing, Division of Community and Regional Affairs, Division of Insurance, and the Division of Economic Development. Various corporate agencies are also part of the department, including: Alaska Industrial Development and Export Authority, Alaska Energy Authority, Alaska Railroad Corporation, Alaska Gasline Development Corporation, Alaska Seafood Marketing Institute, Regulatory Commission of Alaska, and the Alcohol and Marijuana Control Office.

The department accomplishes its mission through programs that support business and industry growth, enforcing consumer protection, regulation and licensing laws, and by providing technical and financial assistance to Alaskans and Alaskan communities.

## **CORRECTIONS**

The Department of Corrections is responsible for public safety through the incarceration and supervision of offenders. The department operates 12 correctional facilities that provide secure confinement and appropriate rehabilitation programs for felons and misdemeanants; community residential centers; assessment and supervision of pretrial offenders in the community; supervision and case management of probationers and parolees in the community; and oversight of 15 small community jails. Also included in the department is the Alaska Board of Parole, a quasi-judicial board that makes all parole related decisions.

## **EDUCATION AND EARLY DEVELOPMENT**

The Department of Education and Early Development is responsible for Alaska's system of public education. The State Board of Education and Early Development is the executive board of the department. The board develops educational policy, promulgates regulations governing education, appoints the commissioner of Education and Early Development with the Governor's approval, and is the channel of communication between state government and the public for educational matters. Education policies are determined by the board and administered by the commissioner through department divisions. Programs administered include: public school funding, teacher certification, and student assessment. The department also operates Mt. Edgecumbe High School, the state's secondary boarding school program. The department administers the state libraries, archives, museum services, and provides grants to the arts community. Other state entities associated with the department for administrative purposes are the Alaska Commission on Postsecondary Education and the Alaska Student Loan Corporation.

## **ENVIRONMENTAL CONSERVATION**

The Department of Environmental Conservation is the state's regulatory agency responsible for protection of the environment and protection of citizens from unsafe sanitary practices.

To accomplish these results, the department develops and enforces standards for protection of the environment and the abatement of pollution to air, land, and water; and controls sanitary practices related to food, drinking water, and solid waste. Services to communities include financial and technical assistance for upgrading water, sewage, and solid waste; assistance meeting health-based standards for air quality; and positioning oil spill response equipment for preparedness and cleanup of oil and hazardous substance releases.

Through partnerships with Alaska citizens, businesses, and communities, the department works to safely manage and reduce pollution and hazards to the environment and human health.

## **FISH AND GAME**

The Department of Fish and Game's mission is to protect, maintain, and improve the fish, game, and aquatic plant resources of the state, and manage their use and development in the best interest of the economy and well-being of the people of the state, consistent with the sustained yield principle in the Alaska Constitution. The commissioner and the department conduct management and research functions necessary to support this mission.

The Boards of Fisheries and Game are responsible for adopting regulations to conserve and develop the state's fish and wildlife resources. The Commercial Fisheries Entry Commission is a quasi-judicial agency that promotes resource conservation and sustained yield management by regulating entry into Alaska's commercial fisheries. The department also includes the Exxon Valdez Oil Spill Trustee Council, which oversees restoration of the injured ecosystem through the use of the \$900 million civil settlement.

## **HEALTH AND SOCIAL SERVICES**

The Department of Health and Social Services' mission is to promote and protect the health and well-being of Alaskans. The department and its eight divisions focus on three priority areas: health and wellness across the lifespan; health care access, delivery, and value; and safe and responsible individuals, families, and communities. Within these three priority areas, the department's seven core services are to: protect and promote the health of Alaskans; provide quality of life in a safe living environment for Alaskans; manage health care coverage for Alaskans in need; facilitate access to affordable health care for Alaskans; strengthen Alaska families; protect vulnerable Alaskans; and promote personal responsibility and accountable decisions by Alaskans.

The department's primary functions include: administering Medicaid services for low-income and disabled Alaskans through the Division of Health Care Services; operation of the Alaska Veterans and Pioneers Homes; support services for seniors, providing support to disabled Alaskans and vulnerable adults through the Division of Senior and Disabilities Services; providing child protection and family preservation programs through the Office of Children's Services; operating youth detention facilities, including helping offenders transition back into their communities, through the Division of Juvenile Justice; and offering basic financial assistance, with an emphasis on self-sufficiency, to Alaskans in need through the Division of Public Assistance.

The department is committed to prevention of illness, health promotion and protection, and emergency preparedness through the Division of Public Health; and the Division of Behavioral Health oversees community-based mental health and substance abuse services across the continuum of care (prevention, early intervention, treatment, and recovery programs), including operation of the Alaska Psychiatric Institute.

## **LABOR AND WORKFORCE DEVELOPMENT**

The Department of Labor and Workforce Development is responsible for advancing opportunities for employment and ensuring that employers provide safe and legal working conditions. The department offers employment services, unemployment insurance, adult basic education, job training, workers' compensation adjudication and rehabilitation services, the Fishermen's and Second Injury Funds, and vocational rehabilitation for people with disabilities. In addition, the department enforces laws and regulations assuring occupational safety and health, performs mechanical inspections, and administers state wage and hour laws; serves as the labor relations agency for public employment in the state; and collects, analyzes, and releases labor market and population statistics. Also, included in the department are the Alaska Workforce Investment Board, the Workers' Compensation Appeals Commission, and the Alaska Vocational Technical Center.

## **LAW**

The Department of Law is responsible for ensuring safe communities in part through the prosecution and conviction of criminal offenders. The department files both misdemeanor and felony charges; serves as legal advisor to grand juries; and represents the state in all phases of criminal trial and appellate proceedings. It provides legal assistance to state and local law enforcement, the Department of Corrections, and the Division of Juvenile Justice. It also works in partnership with executive, legislative, and judicial agencies by providing legal advice and representing the state in all

actions in which it is a party. Such actions include protecting Alaska's children and youth by handling child abuse, neglect, and delinquency cases expeditiously; resolving questions of state versus federal control of natural resources; ensuring that the state receives its correct share of oil and gas taxes and royalties, and defending the state against claims for personal injury and other damages.

## **MILITARY AND VETERANS AFFAIRS**

The Department of Military and Veterans' Affairs provides forces to accomplish military missions in the state and around the world; provides homeland security and defense; emergency response; veterans' services; and youth military-style training and education. The commissioner serves as the Adjutant General of the State of Alaska with command authority of approximately 4,000 Army and Air guardsmen of the Alaska National Guard, and oversees or supports additional entities to or aligned with the Department:

Alaska Air Guard – Provides mission-ready forces to protect the public safety of the citizens of Alaska by supporting civil authorities and local communities in which we work and live. Additionally, provides combat capability in support of federal missions.

Alaska Army Guard – Maintains ready units and soldiers that are available to support the Governor and fellow Alaskans for domestic operations while also ready to deploy worldwide in support of the National Military Strategy.

Joint Force Headquarters – Coordinates domestic operations and provides specific capabilities to local, tribal, state and federal government agencies in response to incidents that exceed their capacity.

Alaska State Defense Force – A volunteer organization who augments and supports the Alaska National Guard in various missions including communications, emergency management, medical, logistical support, chaplaincy, and shelter management.

Alaska Naval Militia – Maintains relationships with the United States Navy Reserve to secure Naval Militia response capability in Alaska.

Division of Homeland Security & Emergency Management – Leads the way in emergency management to foster a prepared, resilient Alaska capable of meeting the needs of its communities and citizens in response to all-hazards events.

Office of Veterans' Affairs – Serves as the primary advocate for Alaska's veterans and strives to help veterans and their families improve their lives.

Alaska Military Youth Academy – Helps intervene in and reclaim the lives of Alaska's at-risk youth and produce graduates with the values, skills, education, and self-discipline to succeed as adults.

Administrative Services - Provides effective and efficient administrative, budget, financial management, human resources, information technology, and procurement products and services.

Alaska Aerospace Corporation – Administratively aligned within department with separate and independent legal existence; provides integration, checkout, and launch facilities to Government and commercial customers from the Nation's only high latitude, full service spaceport. Other key services include Mobile Range Instrumentation and Meteorological Forecasting.

## **NATURAL RESOURCES**

The Department of Natural Resources manages the majority of state-owned land, water and natural resources, except fish and game. These resources include approximately 100 million acres of uplands; 60 million acres of tidelands, shore lands, and submerged lands; and 40,000 miles of coastline. Strategic missions

include: Responsibly develop Alaska's resources by making them available for maximum use and benefit consistent with the public interest; foster responsible commercial development and use of state land and natural resources consistent with the public interest, for long-term wealth and employment; mitigate threat to the public from natural hazards by providing comprehensive fire protection services on state, private, and municipal lands, and through identifying significant geological hazards; provide access to state lands for public and private use, settlement, agricultural development, and recreation; ensure sufficient data acquisition and assessment of land and resources to foster responsible resource development; and promoting and developing an agriculture industry.

The department serves the state from offices located in 28 Alaskan communities, and encompasses the divisions of Agriculture; Forestry; Geological and Geophysical Surveys; Mining, Land and Water; Oil & Gas; Parks and Outdoor Recreation, and Support Services; the Office of Project Management and Permitting; the Mental Health Trust Land Office; the Seismic Hazards Safety Commission, and the Board of Agriculture & Conservation.

The department is responsible for managing the resources and revenues associated with the two largest oil and gas fields in North America and over 4.5 million acres of oil and gas leases; a park system that contains one-third of the nation's state park lands; 40% of the nation's fresh water; fire suppression management for over 134 million acres; forest resource management in three state forests totaling over 2 million acres; mineral management involving over 34,000 mining claims and leases encompassing approximately 3 million acres; agricultural programs that promote, develop, inspect, and provide technical assistance and lending services to over 750 farms; a comprehensive archive of indigenous plant materials; and a geologic sample archive representing more than 48 million feet of oil and gas exploration and production drilling, and 300,000 feet of mineral exploration core drilling throughout the state. The department also serves as the USDA representative for phytosanitary inspection, food safety education and retail surveillance.

## **PUBLIC SAFETY**

The Department of Public Safety is responsible for the enforcement of state laws including criminal and fish and wildlife protection laws, fire and life safety, search and rescue, and highway safety laws; maintaining Alaska's central repository of criminal history record information and automated fingerprint identification system; providing forensic crime laboratory services to law enforcement statewide; certifying police proficiency; providing basic police academy and specialized training to municipal and state law enforcement agencies; certifying fire service personnel; oversight of the Village Public Safety Officer program; and assisting victims of domestic violence and sexual assault.

## **REVENUE**

The Department of Revenue's responsibilities include: administration and enforcement of Alaska's tax laws; management of the treasury; administration of the Permanent Fund Dividend Program; collection and distribution of child support; and administrative support to the following independent boards and corporations: Alaska Permanent Fund Corporation; Alaska Housing Finance Corporation; Alaska Municipal Bond Bank Authority; Alaska Retirement Management Board; and the Alaska Mental Health Trust Authority.

## **TRANSPORTATION AND PUBLIC FACILITIES**

The Department of Transportation and Public Facilities is responsible for the planning, research, design, construction, maintenance, operation, and protection of all state transportation systems and many public facilities. This includes state-owned airports and sea-plane bases, center line miles of state roads, buildings ranging from maintenance shops to state office complexes, and harbor facilities. In addition, the department owns and operates the Alaska Marine Highway System, serving 33 Alaskan communities, Bellingham, WA, and Prince Rupert, BC with a fleet of ships. The department also owns and operates the State Equipment Fleet, which provides full maintenance support and replacement activities of light- and heavy-duty vehicles, and attachments for state departments, agencies, and offices.

**SECTION IV**

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**COST ALLOCATION AGREEMENT**



DEPARTMENT OF HEALTH & HUMAN SERVICES

Program Support Center  
Financial Management Portfolio  
Cost Allocation Services

90 7<sup>th</sup> Street, Suite 4-600  
San Francisco, CA 94103-6705  
PHONE: (415) 437-7820  
EMAIL: [CAS-SF@psc.hhs.gov](mailto:CAS-SF@psc.hhs.gov)

August 30, 2021

Hans Zigmund, Director  
Division of Finance  
State of Alaska  
Department of Administration  
P.O. Box 110204  
Juneau, Alaska 99811-0204

Dear Mr. Zigmund:

The negotiation agreement approving the central services cost allocation plan for the fiscal year ending 06/30/19 is enclosed. This agreement reflects an understanding reached between your organization and a member of my staff concerning the central service costs that may be included as indirect costs in your departments and agencies that have Federal grants and/or contracts.

Please have the agreement signed by an authorized representative of your organization and return within ten business days of receipt. The signed agreement can be sent to me by email or fax, while retaining the copy for your files. Only when the signed agreement is returned, will we then reproduce and distribute the agreement to the appropriate awarding organizations of the Federal Government for their use.

Our review included the University of Alaska (UA) share of the interest costs incurred by the State to service the Higher Education Facility General Obligation Bonds. Based on the review, it was determined the UA share of the interest costs was \$7,207,646 for the fiscal year ending June 30, 2017. However, during a prior year proposal review, the UA representatives informed us that an adjustment is made to the approved interest amount in order to identify the actual interest cost for a given fiscal year. Since UA includes the interest cost in the facilities and administrative rate proposal, we recommend the Office of Naval Research (cognizant Federal agency) review the adjustment for allowability.

Hans Zigmund, Director  
Division of Finance  
Page 2 of 2

A cost allocation plan proposal together with supporting information are required to substantiate your claim for central service costs under grants and contracts awarded by the Federal government. We have received the proposal based on actual costs for the fiscal year ending 06/30/18.

Sincerely,

Arif Karim, Director  
Cost Allocation Services

Attachment

**PLEASE SIGN AND RETURN THE NEGOTIATION AGREEMENT BY EMAIL**

COST ALLOCATION AGREEMENT  
STATE AND LOCAL GOVERNMENTS

State of Alaska  
P.O. Box 11024  
Juneau, AK 99811

DATE: August 30, 2021  
FILING REF.: The preceding agreement was dated:  
05/08/2020 G16357

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SECTION I: ALLOCATED COSTS

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The central service costs listed in Exhibit A, attached, are approved on a fixed basis and may be included as part of the costs of the State/local departments and agencies indicated during your fiscal year ended June 30, 2019 for further allocation to Federal grants, contracts and other agreements performed at those departments and agencies.

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SECTION II: BILLED COSTS

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In addition to Section I, which provides for services furnished but not billed, the services listed below are furnished and billed to State/local departments and agencies.

A. Dept. of Administration

- |   |   |
|---|---|
| 1. Leasing Services Center                | 10. Office of Administrative Hearings     |
| 2. Public Building Fund                   | 11. Division of Retirement and Benefits   |
| 3. Risk Management                        | 12. Group Health and Life Benefits Fund   |
| 4. Information Services                   | 13. ALDER Data Warehouse                  |
| 5. Central Mail Services                  | 14. ADA Coordination                      |
| 6. Finance - IRIS/HRM and Payroll         | 15. Shared Services (effective 7/1/2017)  |
| 7. Integrated Resource Information System | 16. Payroll Services (Effective 7/1/2017) |
| 8. E-Travel                               |   |
| 9. Division of Personnel                  |   |

B. Dept. of Education - Archives and Record Management Services

C. Dept. of Law - Legal Services

D. Dept. of Labor and Workforce Development

1. Unemployment Compensation Trust Fund

E. Dept. of Revenue - Treasury Division

F. Dept. of Transportation and Public Facilities

1. Building Maintenance Operations  
2. Highway Equipment Working Capital Fund

G. Alaska State Legislature - Legislative Audit Division



STATE/LOCALITY: State of Alaska

AGREEMENT DATE: August 30, 2021

SECTION III: CONDITIONS

The amounts approved in Section I and the billings for the services listed in Section II are subject to the following conditions:

A. LIMITATIONS: (1) Charges resulting from this Agreement are subject to any statutory or administrative limitations and apply to a given grant, contract or other agreement only to the extent that funds are available. (2) Such charges represent costs incurred by the State/locality which are legal obligations of the State/locality and are allowable under Title 2 of the Code of Federal Regulations, Part 200 (2 CFR 200). (3) The same costs that are treated as indirect costs are not claimed as direct costs. (4) Similar types of costs are accorded consistent accounting treatment. (5) The information provided by the State/locality which was used to establish this Agreement is not later found to be materially incomplete or inaccurate.

B. ACCOUNTING CHANGES: This Agreement is based on the accounting system purported by the State/locality to be in effect during the Agreement period. Changes to the method of accounting for costs which affect the amount of reimbursement resulting from use of this Agreement require prior approval of the authorized representative of the Cognizant Agency. Such changes include, but are not limited to, changes in the charging of a particular type of cost from allocated cost to a billed cost. Failure to obtain approval may result in cost disallowances.

C. FIXED AMOUNTS: If fixed amounts are approved in Section I of this Agreement, they are based on an estimate of the costs for the period covered by the Agreement. When the actual costs for this period are determined, adjustments will be made to the amounts of a future year to compensate for the difference between the costs used to establish the fixed amounts and actual costs.

D. BILLED COSTS: Charges for the services listed in Section II will be billed in accordance with rates established by the State/locality. These rates will be based on the estimated costs of providing the services. Adjustments for variances between billed costs and the actual allowable costs of providing the services, as defined by 2 CFR 200, will be made in accordance with procedures agreed to between the State/locality and the Cognizant Agency.

E. USE BY OTHER FEDERAL AGENCIES: This Agreement was executed in accordance with the authority in 2 CFR 200, and should be applied to grants, contracts and other agreements covered by that Circular, subject to any limitations in Paragraph A above. The State/locality may provide copies of the Agreement to other Federal Agencies to give them early notification of the Agreement.

BY THE STATE/LOCALITY

STATE OF ALASKA

(STATE/LOCALITY)

*Hans Zigmund*

(SIGNATURE)

Hans Zigmund

(NAME)

Finance Director

(TITLE)

9/1/2021

(DATE)

BY THE COGNIZANT AGENCY

ON BEHALF OF THE FEDERAL GOVERNMENT

DEPARTMENT OF HEALTH AND HUMAN SERVICES

(AGENCY)

Arif M. Karim -S

Digitally signed by Arif M. Karim -S  
Date: 2021.08.30 13:27:06 -05'00'

(SIGNATURE)

Arif Karim

(NAME)

Director, Cost Allocation Services

(TITLE)

August 30, 2021

(DATE)

HHS Representative Cora D. Coleman

Telephone (415) 437-7820

**SECTION V**

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**FY 2019 FIXED COSTS**

STATE OF ALASKA  
STATEWIDE COST ALLOCATION PLAN  
SUMMARY OF FIXED COSTS  
FOR FISCAL YEAR 2019

Description	DOA-Labor		DOA-Accounting	DOA-Credit Card Rebate	DOA-Property Mgmt	DOA-Property Mgmt (cr)	Mgmt and Budget	DOE-State Library	Total Fixed
	Relations	DOA-Finance							
Governor (1)	\$10,441	\$3,366	\$4,015	(\$21,828)	\$2,331	(\$3,390)	\$37,543	(\$1,887)	\$30,591
DOA-Commissioner	674	133	536	(350)	10,256	(5,181)	1,509	184	7,761
DOA-Admin Services	1,277	269	2,525	(617)	(204)		3,050	267	6,567
DOA-Personnel	9,874	2,165	(7,673)	(4,552)	(102)		24,515	1,844	26,071
DOA-Central Mail	596	125	(24)	(287)	(153)		1,427	118	1,802
DOA-Leasing	935	199	3,721	(452)	(204)		2,241	226	6,666
DOA-Telecommunication	4,598	972	3,605	(2,221)			10,997	1,036	18,987
DOA-Computer Svcs	5,301	1,147	1,543	(2,485)	(511)		12,991	1,098	19,084
DOA-Risk Mgmt	424	88	5,089	(206)			1,019	113	6,527
DOA-Pub Office Comm	639	162	(498)	(233)	(51)		1,833	25	1,877
DOA-Retirement	9,895	2,084	138,715	(4,794)	1,358	(1,829)	23,613	2,258	171,300
DOA-Admin Hearings	1,441	295	(513)	(721)			3,334	335	4,171
DOA-Public Defender	14,481	3,094	(2,488)	(6,901)	(1,074)		35,026	3,106	45,244
DOA-Public Advocacy	11,483	2,388	44,834	(5,660)	(868)		27,005	2,793	81,975
DOA-Oil.Gas Cons	2,744	579	535	(1,327)	(307)		6,563	614	9,401
DOA-Motor Vehicle	12,737	2,701	7,946	(6,128)	1,602	(2,590)	30,566	2,848	49,682
DOA-PBF	2,608	541	10,168	(1,287)	(613)		6,141	642	18,200
DOA-Info Tech Support	585	134	(434)	(250)			1,524	56	1,615
DOA-Violent Crime	255	53	3,083	(124)			614	108	3,989
DOA-Federal Surplus			680		99				779
DOA-E-Travel	170	43,385	(162)	(83)			406	36	43,752
DOA-ALDER		51,397							51,397
DOA-TAS-ASSET									
DOA-IRIS		758,575							758,575
DOA-Payroll		660,736	3,140						663,876
DOA-Purchasing	2,120	332	796	(1,350)			3,742	1,030	6,670
Law (3)	40,455	8,857	(1,474)	(9,021)	4,109	(6,476)	10,410	(5,059)	41,801
Revenue (4)	41,380	9,657	(46,808)	(22,299)	2,191	(4,495)	66,849	10,046	56,521
Education (5)	13,712	5,183	82,162	(21,935)	3,152	(3,086)	200,587	(76,065)	203,710
Health (DHSS) (6)	287,441	64,452	378,757	(201,533)	13,209	(28,075)	201,431	77,723	793,405
Labor (7)	57,609	13,639	76,444	(32,038)	8,641	(11,733)	119,938	61,595	294,095
Commerce (8)	33,402	8,653	30,873	(38,164)	4,347	(7,695)	146,083	4,854	182,353
Military (9)	19,283	4,697	111,697	(24,058)	4,310	(6,781)	115,929	11,339	236,416
Natural Resources (10)	58,750	18,636	86,624	(98,533)	13,104	(20,304)	56,419	106,486	221,182
Fish & Game (11)	81,604	21,625	129,873	(150,802)	43,485	(68,112)	56,837	32,919	147,429
Public Safety (12)	64,369	16,191	18,179	(131,914)	31,873	(47,503)	29,394	131	(19,280)
HECWF (16)									
Environmental (18)	39,238	9,461	126,883	(41,217)	6,924	(12,076)	37,671	32,410	199,294
Corrections (20)	164,874	37,786	(6,995)	(84,789)	18,831	(28,151)	58,347	6,024	165,927
DOT Central Facilities	2,079	501	(3,473)	(1,964)	(766)		996	567	(2,060)

STATE OF ALASKA  
STATEWIDE COST ALLOCATION PLAN  
SUMMARY OF FIXED COSTS  
FOR FISCAL YEAR 2019

Description	DOA-Labor		DOA-Credit Card Rebate	DOA-Property Mgmt	DOA-Property Mgmt (cr)	Mgmt and Budget	DOE-State Library	Total Fixed	
	Relations	DOA-Finance							DOA-Accounting
DOT North Facilities	3,761	899	18,654	(3,537)	(1,891)	1,845	1,028	20,759	
DOT SC Facilities	909	168	(368)	(774)		609	208	752	
Transportation (25)	259,039	61,198	1,717,747	(242,313)	101,844	(82,359)	129,461	69,227	2,013,844
Ombudsman (30)									
Legislature (31)		8,433	9,052	(8,626)	4,780	(5,866)	1,307	15,237	24,317
Leg Audit (33)		924	(2,675)	(2,183)	(664)	(3,826)		(8,424)	
Court System (41)		14,704	25,310	(16,022)		1,381	9,660	35,033	
Univ of Alaska (45)			(58)			(17,876)		(17,934)	
Other			336	(1,713)		(3,369)	890	(3,856)	
<b>Total</b>	<b>\$1,261,183</b>	<b>\$1,840,584</b>	<b>\$2,969,879</b>	<b>(\$1,195,291)</b>	<b>\$269,038</b>	<b>(\$345,702)</b>	<b>\$1,446,082</b>	<b>\$376,070</b>	<b>\$6,621,843</b>