

HR ... Solutions for Success.

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HR UPDATE Let us Know What You Think

Please let us know what you think of our publication. If you have any suggestions about how to improve the HR Update or topics you think should be addressed, please contact rick.morrison@alaska.gov.



"Let Us Serve You" Nicki Neal, the Director of Personnel & Labor Relations, served staff pancakes during employee appreciation breakfasts in Juneau and Anchorage in May 2012. Neal thanked staff for their individual and team efforts. FY 12- Issue 05 June 15, 2012

HR Services Now In Your Department by Nancy Sutch

Prior to 2003, the State of Alaska had a decentralized Human Resource (HR) structure. Policy and procedures for HR services were developed and administered by the Department of Administration, Division of Personnel and Labor Relations (DOPLR) but the implementation of those HR services and day-to-day operations were delivered by the Personnel Office located in each department and reported up through that departments' chain of command.

In 2003, the decision was made to centralize all HR Operations in order bring consistency in the application of HR policies and practices within the executive branch, increase operational efficiency and reduce administration costs. HR staff was then grouped into program areas (position classification, employee services, etc.). Technical and management services were further divided into five service center groups; Public Protection (Departments of Public Safety, Corrections and Military and Veterans' Affairs), Resource (Departments of Fish and Game. Natural Resources and Environmental Conservation), Health and Social Services, Transportation and Public Facilities and the General Agencies (Departments of Law, Education, Commerce, Community and Economic Development, Revenue, Administration, and Labor).

State of Alaska Division of Personnel and Labor Relations

Department of Administration Commissioner, Becky Hultberg, discussed the existing structure with Commissioners in each department. She heard a consistent message; that there was not a strong connection to the agencies and their strategic business needs, and that HR staff didn't know enough about the agencies they served and their unique issues.

The Commissioner believed that best practices would have a presence in the agency so that unique agency requirements could be identified and solutions developed and provided to meet them. It was then decided that certain HR functions would be decentralized and returned to each agency. The functions that would provide the best connection to the agency were employee services, providing assistance to both supervisors and employees in areas such as performance issues, complaint and grievance handling, evaluation assistance, other areas of employment law, and recruitment services which provide assistance to hiring managers in the recruitment and selection process. For consistency purposes other functions would remain in DOPLR. Those areas are Classification, Payroll, Labor Relations, Training and Development and EEO.

Beginning in November 2011, the Division began a pilot program to return certain HR functions to the Department of Labor. Employee services and recruitment services staff were moved into the Labor

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Building in Juneau.

Following in the next phase at the end of February, these same functions were returned to the Departments of Fish and Game, Public Safety and Natural Resources. The following phases in April transitioned staff to the remaining departments except the Department of Law. Because that positions is vacant, DOPLR is providing HR support until the position is filled.

In order to maintain consistency

in administering statewide policies and procedures, bargaining contract interpretations as well as recruitment processes, DOPLR has begun monthly videoconference meetings for HR and Recruitment Leads in each agency. Other methods for disseminating information across the agencies are being developed, such as some intranet tools that will be available to the HR leads. Most, but not all agencies have both an HR Lead and a recruitment technician. If you haven't done so already you should stop by and introduce yourself to the HR Lead in your agency. They are there to help you.

Agency HR Functions

Recruitment

- job postings
- LTC referrals
- minimum qualification determinations
- hire approvals
- advance step placements
- residency determinations
- conviction nexus determinations

Department	Lead	Email	Phone	Fax	Address
Administration	Peggy Hart	peggy.hart@alaska.gov	465-4781	465-6914	Mail: PO Box 110208 Juneau, Alaska 99811-0208 Physical: 10th Floor, State Office Building
Commerce, Com- munity and Economic Development	Julie Yancey	julie.yancey@alaska.gov	465-2234	465-2563	Mail: PO Box 110803 Juneau, AK 99811-0803 Physical: 9th Floor State Office Building
Corrections	Dana Phillips	dana.phillips@alaska.gov	269-6651	269-8910	Mail: 550 W 7th Ave STE 1660, Anchorage AK 99501 (Until further notice) Physical: 3601 C St. STE 1250, Anchorage, AK 99503 (Until further notice)
Education and Early Development	Bobi Jo Grimes	bobijo.grimes@alaska.gov	465-5536	465-3452	Mail: PO Box 110500 Juneau, AK 99811-0500 Physical: 801 W. 10th Street, Suite 200 2nd Floor Goldbelt Building
Environmental Conser- vation	Rachel Atkinson	rachel.atkinson@alaska.gov	465-6171	465-6905	PO Box 111800 Juneau, Alaska 99811-1800
Fish and Game	Stacie Bentley	stacie.bentley@alaska.gov	465-2463	465-2772	PO Box 115526 Juneau, AK 99811
Health and Social Services	Dallas Hargrave	dallas.hargrave@alaska.gov	465-3962	465-2076 (Juneau) 269-6672 (Anchorage)	PO Box 110650 Juneau, Alaska 99811
Labor and Workforce Development	Gerald Pierce	gerald.pierce@alaska.gov	465-2507	465-6886	1111 W 8th St Ste 306 Juneau, AK 99801-1802
Law	Sharon Dick (until further notice)	sharon.dick@alaska.gov	465-2498	465-3415	PO Box 110201 Juneau, AK 99811-0201
Military and Veterans Affairs	Ouida Morrison	ouida.morrison@alaska.gov	269-8669	269-8910	PO Box 110201 Juneau, AK 99811-0201
Natural Resources	Pam Keane	pam.keane@alaska.gov	269-8667	269-8917	PO Box 110201 Juneau, AK 99811-0201
Public Safety	Jennifer Smith	jennifer.smith2@alaska.gov	269-0286	269-4543	5700 E. Tudor Rd. Anchorage, AK 99507
Revenue	Shannon Ely	shannon.ely@alaska.gov	465-5438	465-2014	Mail: PO Box 110410 Juneau, Alaska 99811-0410 Physical: 11th Floor, State Office Building
Transportation and Public Facilities	Sherilyn Knight	sherilyn.knight@alaska.gov	465-8977	465-4732	3132 Channel Drive, Room 205 Juneau, Alaska 99801
All Payroll issues should	continue to go to your	current payroll contact. The Payroll	Services Manag	ger is Maritt Mill	er.
Payroll Services	Maritt Miller	maritt.miller@alaska.gov	465-4426	465-4825	PO Box 110201 Juneau, AK 99811-0201

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• CDL background checks and preemployment drug testing

Performance/Behavior Management/ Employee Misconduct

- department review and certification of performance evaluations
- consultation on addressing performance deficiencies, poor attendance, conflicts, etc.
- investigations, predetermination meetings, etc.
- determination of level of discipline in consultation with Labor Relations
- completion of Employment Eligibility Checklists

Grievance/Complaint Response

(excluding pay related grievances)

- respondent at Human Resource Manager step for applicable bargaining units
- performance evaluation investigations
- performance incentive appeal investigations

Employment Law

- ADA accommodations (it is recommended that the lead HR staff member be designated as the department ADA Coordinator for Title I)
- discrimination complaint investigation
- development of department investigative memoranda/ position statements in response to formal complaints of discrimination
- liaison to the EEO Program under AS 39.28.060

Letters of Agreement (template LOAs as currently delegated to HRMS)

- standard reduced workweeks
- leave donations in excess of contractual limit
- waivers of dispatch requirements for LTC appointments
- extension of probationary periods beyond contractual limits
- compensatory time agreements
- exchange of holiday observance days
- travel arrangements where the contractual requirements for travel

expense reimbursement and per diem are not met

<u>Layoff</u>

- identification of employees in organizational unit
- initial point calculations
- initial preparation of layoff order
- preparation of layoff notices

OPD Updates

- OPD updates for flexibly staffed positions (vacant and filled)
- establishment/reclassification of
- exempt positions
- position status changes
- location changes
- organizational routing code changes

AKPAY Actions

- pre-appointments
- evaluation due dates (when pay is not due)

Training

• serve as an adjunct instructor for DOPLR courses in which certified.

Other

- extensions of the delegated authority to act in a higher range
- CDL random drug testing
- attendance at UI Hearings

<u>Strategic Workforce Planning Training</u>

by Connie Preecs

The Performance Institute recently provided Strategic Workforce Planning training to supervisors and human resource staff. Human Resource staff received two days of training which included topics such as developing a workforce plan, defining competencies and assessing the gap. Training was also provided to supervisors in Juneau, Anchorage and Fairbanks with the goal of supervisors gaining a general understanding of the process and the importance of engaging in workforce planning. Agency human resource staff are available to answer questions and provide guidance on the workforce planning process. This training was made possible through training funds provided through the Supervisory and Confidential Unit collective bargaining agreements.

Non-Perm Extensions

This is a reminder to all agencies to refer to the non-perm report provided by Classification each month identifying non-permanent positions that are due to expire so that extension requests can be submitted in a timely manner. With the end of the fiscal year approaching, Classification is already experiencing a very high volume of non-permanent extension requests. You do not need to wait until the current expiration date to submit an extension request; they may be submitted at any time with OMB approval.

Class Studies Update

Active Studies

Administrative Law Judges Radiological Health Specialists Correspondence Secretary I-III (API) Radio Dispatchers Ferry Terminal Assistants Hydrologists Chemists Agricultural Inspectors Retirement & Benefits Spec and Mgr Social Work - Licensed and Unlicensed Biologists AMHS Port Engineers

Recently Completed Studies

Deputy Fire Marshal I-II (effective 6/1/12) Retirement & Benefits Technician I-III (effective 3/1/12) Environmental Laboratory Scientist (effective 3/1/12)

CLASS STUDIES UPDATES CAN NOW BE FOUND ON CLASSIFICATION'S NEW WEB-SITE AT HTTP://DOA.ALASKA.GOV/DOP/CLASSIFICATION/CLASSSTUDIES/

2012 Denali Peak Awards

The winners and honorable mentions for the 2012 Governor's Denali Peak Performance Awards were honored at a ceremony in Anchorage on May 11th. Below are the winners and honorable mentions listed by category.

Co-Worker Recognition Award

Rory Redick, Department of Transportation and Public Facilities Honorable mentions: Trent Hubbard, Department of Natural Resources Kynda Nokelby, Department of Labor and Workforce Development Glen Hamburg, Department of Commerce, Community, and Economic Development

Customer Service Excellence -Individual

Will Belknap, Office of the Governor Honorable mentions: Roman Schara, Department of Military and Veterans Affairs Scott Carrlee, Department of Education and Early Development Tami Munson, Department of Natural Resources

Customer Service Excellence - Team

Alaska State Library Talking Book Center, *Department of Education and Early Development* Honorable mentions: Commercial Vehicle Customer Service Center, Department of Transportation and Public Facilities Critical Incident Stress Management Team, Department of Corrections Hunter Information and Training Program, Department of Fish and Game

Exceptional Performance - Individual

Kent Thomas, Department of Environmental Conservation Honorable mentions: Garret Brown, Department of Transportation and Public Facilities Andrea Tesch, Department of Fish and Game Janel Wright, Department of Labor and Workforce Development

Exceptional Performance - Team

Eagle River Job Center, Department of Labor and Workforce Development Honorable mentions: Nome Winter Fuel Delivery Team, Department of Environmental Conservation Staff Development and Training Team, Department of Health and Social Services Crooked Creek Disaster Housing Team, Department of Military and Veterans Affairs

Leadership Award

Leon Shaul, Department of Fish and Game

Honorable mentions: Jeff Johnson, *Department of Natural Resources* Russell ("Russ") Blocker, *Department of Health and Social Services* Bob Rose, *Department of Health and Social Services*

Crisis Responder - Individual

Shane Stephenson, Department of Public Safety Jusdi McDonald, Department of Natural Resources Pamela Harper, Department of Administration Renee Gayhart, Department of Health and Social Services

Crisis Responder - Team

Captain and Crew of the M/V Malaspina, Department of Transportation and Public Facilities Honorable mentions: Montana Creek Camp, Department of Transportation and Public Facilities/ Department of Public Safety Adak Airport Crew, Department of Transportation and Public Facilities Anchorage Field Probation/Parole Office, Department of Corrections

Congratulations to all of this year's winners, honorable mentions, and nominees!



Nancy Dahlstrom, Anchorage Office Director for the Office of the Governor presents the Crisis Responder-Team award to representatives for the crew of the M/V Malaspina.



Nancy Dahlstrom presents the Leadership Award to Leon Shaul, Department of Fish and Game.

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